





## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### CHAIRMAN'S STATEMENT

I take great pleasure in presenting the financial results of Stanbic Bank Zimbabwe Limited ("the Bank" or "Stanbic Bank Zimbabwe") for the year ended 31 December 2018.

#### Operating environment in the country

The first half of the year recorded positive economic performance which unfortunately tailed off into a negative third quarter characterised by various challenges including the following:

- Rising inflationary pressures, with annual inflation reaching 42% in December 2018;
- Acute shortage of foreign currency and other imported commodities such as fuels, industrial raw materials and other consumables; Low productivity levels and waning internal business confidence; and
- Depressed international commodity prices for key exports.

Though the Government has announced various policy measures that are meant to stabilise the economy, it has not responded well to these measures and key challenges remain around:

- Containment and reduction of the fiscal deficit
- Resolution of the fuel crisis which has crippled economic activity.
- Resolving remuneration issues after incomes were eroded by the spike in inflation and the dislocation in the exchange rate environment, and Attracting meaningful foreign direct investments.

#### Results

Notwithstanding this myriad of challenges suffocating the economy, the Bank registered a profit after tax of USD39.2 million for the year ended 31 December 2018.

#### Capita

The Bank ended the year with a qualifying core capital of USD162.2 million (2017: USD134.3 million) against the regulatory minimum of USD25 million and has remained well ahead of the 2020 minimum capital threshold of USD100 million after taking into account the effect of the new accounting standard IFRS 9 Financial instruments which became effective on 1 January 2018.

#### Outlook

Economic growth prospects for 2019 remain weak as the current challenges described above are showing no sign of being contained in the near future. The situation is further exacerbated by the erratic rains during the 2018/19 agricultural season.

The Bank continues to maintain high standards of corporate governance, ensuring that its conduct is above reproach. It complies with regulatory and corporate governance requirements and is committed to advancing the principles and practice of sustainable development and adherence to the laws of the country.

During the period under review, the Bank complied with all regulatory requirements and RBZ directives, in all material respects.

#### The Board of Directors

The Board and its sub-committees meet at regular intervals during the year, and the record of attendance of each director is as follows for the year ended 31 December 2018:

DIRECTOR'S NAME	MAIN BOARD	AUDIT	LOANS REVIEW	CREDIT	RISK
		**	**		**
Gregory Sebborn (Chairman)	7			5	
Joshua Tapambgwa (Chief Executive)	7	**	**	**	**
Malcolm Lowe*>	-	**	**	1>	1
Linda Masterson	6	4	7	**	4
Solomon Nyanhongo (Executive)	7	**	**	**	**
Paul Smith*<	4	3	**	**	3
Pindie Nyandoro*	6	**	**	**	3***
Kingston Kamba	6	**	7	**	4
Muchakanakirwa Mkanganwi	7	4	8	**	**
Valentine Mushayakarara	7	4	***	4***	**
Nellie Tiyago	7	**	**	5	**
Rhett Groves (Executive)	6	**	**	**	**
Jonathan Wood #	-	**	**	**	**

\*South African based members

\*\* Not a member

- \*\*\* Only became a member on the 6<sup>th</sup> of April 2018
- < Ceased to be a member on the 27<sup>th</sup> of March 2018 < Ceased to be a member on the 30<sup>th</sup> of September 2018

# Became a member with effect from the 28th of November 2018

As at 31 December 2018, the Board comprised eleven directors, three of whom are executive directors. While Messrs Paul Smith and Malcolm Lowe resigned during the course of the year, the Board continues to have an appropriate level of independence and diversity for deliberations and objectivity and has the right mix of competencies and experience. To ensure continued competence, the members undergo an annual board evaluation process. The Board is responsible for the overall corporate governance of the Bank, including matters of Board remuneration and nominations, ensuring that appropriate controls, systems and practices are in place.

#### **Board Committees**

#### The Board Audit Committee

The committee meets at least four times a year. During the year ended 31 December 2018, the committee held four meetings.

As at 31 December 2018 the committee comprised of three non-executive directors. The role of the committee is to provide an independent evaluation of the adequacy and efficiency of the Bank's internal control systems, accounting practices, information systems and auditing processes.

There is extensive communication between the Board, executive management, compliance, internal audit and external audit in order to ensure that the Board Audit Committee mandate is effectively discharged. The committee liaises with the external and internal auditors on accounting procedures and on the adequacy of controls and information systems, and reviews the financial statements, considers loss reports, and the effectiveness of the Bank's compliance plan using a risk based approach.

#### **Board Loans Review Committee**

In terms of the mandate, the committee shall meet at least four times annually and may convene meetings more often as and when necessary. During the year ended 31 December 2018, the committee held eight meetings

The Loans Review Committee reviews customer facilities and the level of doubtful debt provisioning. It also considers other risk issues in relation to the structure of the Bank's balance sheet as a result of changes in the operating enviro

The committee comprises three independent non-executive directors.

#### **Board Credit Committee**

This committee meets at least four times a year, with additional meetings being convened when necessary. During the year ended 31 December 2018, the committee held five m

- The Asset and Liability Committee strives to achieve the following objectives:
- optimise net interest margins and exchange earnings; · achieve a deposit, lending and investment profile consistent with the Bank's budgetary and strategic targets;
- manage risks within levels which comply with group and/or regulatory limits;
   establish appropriate pricing levels and rates within laid down limits to achieve objectives; and
- · achieve the budgeted financial position and performance.

#### Stanbic Bank Nominees (Private) Limited

Stanbic Nominees (Private) Limited is a wholly owned subsidiary of Stanbic Bank. It is the nominee company which holds the securities for investments made by Stanbic Bank clients on the money and equity markets (the Bank's custodial business), for the purposes of segregating clients' assets from those belonging to the Bank. The Board for Stanbic Nominees comprises two executive directors and three independent non-executive directors, who meet on a quarterly basis to review the operations and the risks associated with the custody business. The assets and income arising from the Investor Services, which includes the custody business, have been disclosed in note 15.

Description of the process by which the Bank assesses the effectiveness of individual Board members and the Board as a whole

The Bank holds an annual Board and director evaluation process as required by the Reserve Bank of Zimbabwe. Weaknesses and areas of concern are identified through this process. The areas of concern are discussed in the Board meetings with a view to rectifying the identified weaknesses.

Corporate Social Responsibility We are dedicated to increasing the impact of our Corporate Social Investment agenda throughout all the Provinces of Zimbabwe. As a Bank, we place great importance on supporting our government and communities through partnerships that speak to the needs of the people and respond to the pertinent issues surrounding the wellbeing of our country. Our values continue to guide our triple bottom-line approach to delivering value to all our stakeholders.

#### Acknowledgements

My appreciation goes to our valued clients, stakeholders and the shareholder for their steadfast support and commitment in an increasingly challenging environment. I am grateful to the Board for its leadership and wise counsel demonstrated during the period. I remain humbled by the hard work and commitment from our management and staff members towards the achievement of these outstanding results.

I would like to thank my two fellow board members namely Messrs Paul Smith and Malcolm Lowe who retired from the Board during the year. These members have greatly contributed to the success of this Bank through their vast knowledge in the banking business. In the same vein, I would like to welcome Mr Jonathan Wood to the Stanbic Bank board of directors and wish him success in his new role.

#### Gregory Sebborn Chairman

26 April 2019

CHIEF EXECUTIVE'S REPORT

#### **Overview of business results for 2018**

In what was a challenging year, the Bank managed to close with a profit after tax of USD39.2 million.

The Bank registered a 26% growth in its net interest income from USD55.1 million in the comparative period and ending at USD69.7 million supported largely by the commendable growth in our interest earning assets with short term investments remaining the prime driver of the uplift in this line

The 2018 net fee and commission income ended at USD38.7 million up from USD32.6 million achieved in the prior period largely driven by the upsurge in transaction volumes passing through our digital channels compounded by the strong growth in the value of our assets under custody.

The Bank's 2018 expected credit loss allowances of USD5.6 million were ahead of 2017 impairments by 166% mainly because of the implementation of IFRS 9 *Financial instruments* on 1 January 2018 which has seen credit loss allowances being recognised on other financial assets such as treasury bills, placements, loan commitments, letters of credit and guarantees which was not the case under the old IAS 39 standard.

Total operating expenses for 2018 increased by 11% from USD64.1 million in the prior period to USD71.3 million mainly because of the impact of business expansion as we continued to strengthen our digital banking capabilities compounded by the impact of inflation on our expenditure in the last half of the year.

The Bank's net lending book grew by 17% from USD330.4 million in 2017 to USD387 million reinforced mainly by new lending assets which were created in the period combined with an improvement in facility utilisation by some borrowing clients.

The worsening foreign currency shortages in the market saw the Bank's customer deposit base growing from USD1.2 billion as at the end of 2017 to USD1.5 billion. Our depositors were unable to access their funds for the settlement of foreign obligations due to the scarcity of foreign currency, hence the growth in deposits.

#### Compliance and money laundering control function

Stanbic Bank is cognisant of the ever changing regulatory environment and strives to maintain high standards of compliance. Monitoring of compliance risk is carried out by an independent compliance function within the risk management framework. The compliance function seeks to ensure that the Bank meets all requirements of the regulators and the Standard Bank Group (the Bank's ultimate parent).

The Bank remains supportive of international efforts to combat money laundering and terrorism financing and continues to abide by the requirements of the Money Laundering and Proceeds of Crime Act. It is against this background that the Bank continues to place great emphasis on compliance and has invested significantly in robust compliance management infrastructure in collaboration with reputable vendors. This will go a long way in improving transaction monitoring, surveillance and adoption of international best practice.

The Compliance function has a framework in place that ensures that the Bank complies with all regulatory requirements in all material respects.

#### Statement on corporate social investment ("CSI") responsibilities

People are at the heart of our operations as Stanbic Bank Zimbabwe. We endeavour to be more than a bank and to reach out to all Zimbabweans as we go about our day to day business. We value our stakeholders and strive to deliver our business to the people in a responsible manner, because we are indeed a part of them and intend to remain rooted within the communities.

Our 2018 CSI activities were, as always, guided by our CSI policy which gives us the mandate to focus on health, education and sanitation related

While organizations like the Albino Charity Organization of Zimbabwe, Cancer Association of Zimbabwe and Stragglers Cricket Club have been constant partners year after year, it is our aim to also impact more livelihoods from diverse walks of life. Following the Cholera epidemic that struck our nation in September 2018, we were part of the many stakeholders who worked in solidarity with the Ministry of Health and Child Care ("MoHCC") to assist in curbing its further spread

Partnerships help increase the impact of any undertaking, and we took the opportunity to partner the Rotary club in constructing a bridge over Shevanhowe river in Murehwa to guard against further incidents of school children drowning while trying to make their way to school during the rainy season

Central Hospitals are always on our radar and we reached out to Mpilo Central Hospital to help alleviate water challenges by sinking a borehole, in line with our sanitation commitment

Education remains a key component necessary for economic growth and we have been steadily increasing our support towards school fees for high performing students from underprivileged backgrounds. Our focus has broadened to include distribution of reusable and disposable sanitary wear to girls in rural areas.

Our biggest project for 2018 is the construction of the Nyamuzuwe Waiting Mothers Home at Nyamuzuwe Rural Hospital in Mutoko, in partnership with Plan International Zimbabwe, an initiative set to benefit the district by reducing the maternal and infant mortality rates.

#### **Our people**

The Board Credit Committee is tasked with the overall review of the Bank's lending policies. During each meeting, the committee deliberates and considers credit applications beyond the mandate of the Credit Risk Management Committee.

The Board Credit Committee comprises three non-executive directors, including the Board Chairman

#### ard Risk Committee

The committee is expected to meet at least four times a year and during the year ended 31 December 2018, the committee held four meetings.

As at 31 December 2018 the committee comprised three non-executive directors, two of whom are independent. The committee reviews and assesses the integrity of the risk control systems and ensures that risk policies and strategies are effectively identified, managed and monitored in order to contribute to a climate of discipline and control, which will reduce the opportunity of risk, including fraud, in all areas of operation in line with the requirements of the Banking Act as amended. This committee has authority for overseeing matters of Information Technology risk, human capital and consumer protection issues

#### Asset and Liability Committee

Though not a Board committee, the Asset and Liability Committee is a key management committee that meets a minimum of ten times a year The membership is comprised of seven strategic members of executive management. During the year ended 31 December 2018, the committee held twenty five meetings.

The committee is responsible for monitoring compliance with policies and for implementing strategies in respect of liquidity, interest rates, foreign exchange and market risk. It is also responsible for setting policies on the deployment of capital resources of the Bank.

I remain indebted to the Stanbic team for its untiring support and contributions in a tough operating enviro ent as we strive to meet our clients' evolving demands.

Customer centricity is one of our key pillars as a service provider because they are the reason for our existence. We continue to drive a customercentric culture in our innovations, leading to the development of user friendly and convenient technologies for our valued customers. Our banking applications, Online and Mobile Banking platforms are under continuous improvement to give the customer more control of their finances. Above all, more security measures continue to be put in place to protect customers from criminal activities such as card fraud, through features that allow customers to deactivate their debit cards and report any suspicious activity immediately. Empowering our customers is indeed an important factor in our operations and we remain compliant with regulators as we serve our customers through our various operations.

#### Vote of thanks

I thank the Board for its support during the year as we navigated yet another difficult operating environment. I always cherish the Stanbic team for its commitment towards providing unparalleled customer experience and the support shown by the achievement of this pleasing set of financial results.

Joshua Tapambgwa **Chief Executive** 

26 April 2019

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## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### STATEMENT OF FINANCIAL POSITION As at 31 December 2018

As at 51 December 2010	Note	31 December 2018 USD'000	31 December 2017 USD'000
ASSETS			
Cash and cash equivalents	2	932 554	729 667
Derivative assets	3.1	17	101
Financial investments	4	326 981	237 403
Investment securities	4.2	2 264	516
Loans and advances to customers	5.1	387 343	330 409
Other assets		25 876	13 950
Intangible assets		28 293	29 233
Investment property		26 963	21 128
Property and equipment		38 939	36 896
Deferred tax assets		-	3 810
Total assets		1 769 230	1 403 113
EQUITY AND LIABILITIES			
Shareholder's equity		165 775	137 665
Ordinary share capital	6.2	260	260
Ordinary share premium	7.1	10 790	10 790
Reserves	7.2	154 725	126 615
Liabilities			
Derivative liabilities	3.2	7	6
Current income and deferred tax liabilities		2 211	-
Deposits and current accounts	8	1 511 618	1 207 768
Deposits from other banks		3 565	12 626
Deposits from customers		1 508 053	1 195 142
Other liabilities		89 619	57 674
Total liabilities		1 603 455	1 265 448
Total equity and liabilities		1 769 230	1 403 113

#### STATEMENT OF PROFIT OR LOSS For the year ended 31 December 2018

#### 31 December 31 December 2017 2018 USD'000 USD'000 Net interest income 69 655 55 089 53 867 Non interest income 67 737 Total income 137 392 108 956 Credit impairment charges (5 618) (2 109) Income after credit impairment charges 131 774 106 847 **Operating expenses** (71 260) (64 129) (33 386) Staff costs (31 435) Other operating expenses (32 694) (37 874) Net income before indirect tax 60 514 42 718 Indirect tax (2 177) (2 929) Profit before direct tax 57 585 40 541 (12 915) Direct tax (18 427) Profit for the year 39 158 27 626

#### STATEMENT OF COMPREHENSIVE INCOME For the year ended 31 December 2018

	31 December 2018 USD'000	31 December 2017 USD'000
Profit for the year	39 158	27 626
Items that will not be reclassified to profit or loss:		
Gain on revaluation of land and buildings net of tax	-	205
Net change in fair value of equity investments (net of tax)	864	-
Items that may be subsequently reclassified to profit or loss:		
Changes in fair value of available-for-sale financial assets net of tax	-	(56)
Total comprehensive income for the year attributable to the ordinary shareholder	40 022	27 775

#### STATEMENT OF CHANGES IN EQUITY

### For the year ended 31 December 2018

	Ordinary share capital USD'000	Ordinary share premium USD'000	Non- distributable reserve USD'000	Revaluation reserve USD'000		through other comprehensive income USD'000	credit impairment reserve USD'000	Share-based payment reserve USD'000	Retained earnings USD'000	Ordinary shareholder's equity USD'000
/ear ended 31 December 2018										
Balance as at 1 January 2018	260	10 790	1 207	2 147	141	-	818	510	121 792	137 665
Fransitional adjustment IFRS 9	-	-	-	-	(141)	361	(818)	-	(11 485)	(12 083
Adjusted opening balance 1 January 2018	260	10 790	1 207	2 147	-	361	-	510	110 307	125 582
Profit for the year	-	-	-	-	-	-	-	-	39 158	39 158
Other comprehensive income										
Vet change in fair value of equity investment	-	-	-	-	-	864	-	-	-	864
fotal comprehensive income for the year	-	-	-	-	-	864	-	-	39 158	40 022
Equity-settled share-based payments	-	-	-	-	-	-	-	171	-	171
fotal transactions with the owner of										
the Bank recognised directly in equity	-	-	-	-	-	-	-	171	-	171
Balance as at 31 December 2018	260	10 790	1 207	2 147	-	1 225	-	681	149 465	165 775

Statutory

#### STATEMENT OF CASH FLOWS For the year ended 31 December 2018

	Note	31 December 2018 USD'000	31 December 2017 USD'000
Cash generated from operations			
Net income before indirect and direct tax		60 514	42 718
Adjusted for:			
Expected credit loss (on and off- balance sheet)		5 618	2 109
Amortisation of intangible assets		3 323	2 265
Depreciation of property and equipment		4 372	3 768
Equity-settled share-based payments		171	171
Indirect tax paid		(2 929)	(2 177)
Loss/(gain) on sale of property and equipment		201	(188)
Increase in fair value of investment property		-	(25)
Impairment loss on property		-	1 220
Movement in working capital			
Decrease in derivative assets		84	19
Increase in loans and advances		(65 857)	(59 032)
Increase in accrued interest on financial investments		(15 748)	(7 546)
Purchase of financial investments		(192 964)	(234 991)
Proceeds from sale of financial investments		107 876	88 003
Purchase of equity investments		(99)	-
Increase in other assets		(11 926)	(7 533)
Increase/(decrease) in derivative liabilities		1	(5)
Increase in deposits and current accounts		303 850	505 543
Increase in other liabilities		31 408	25 137
Direct tax paid		(8 514)	(13 069)
Net cash from operating activities		219 381	346 387
Cash used in investment activities			
Capital expenditure on:			
- intangible assets		(2 383)	(5 077)
- property and equipment		(6 882)	(6 896)
-investment property		(5 835)	(9 732)
Proceeds from:			
- sale of property and equipment		263	285
Net cash used in investing activities		(14 837)	(21 420)
Net increase in cash and cash equivalents		204 544	324 967
Cash and cash equivalents at the beginning of the year		729 667	404 700
Cash and cash equivalents at the end of the year	2	934 211	729 667

#### ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of the financial statements are set out below. These accounting policies have been consistently applied to all the years presented unless otherwise stated.

#### AUDITOR'S STATEMENT

The financial results should be read in conjunction with the complete set of financial statements for the year ended 31 December 2018 which have been audited by KPMG (Zimbabwe) and an adverse audit opinion on the Financial Statements has been issued because of non-compliance with International Accounting Standard 21 (The Effects of Foreign Exchange Rates). The auditor's report on the financial statements which forms the basis of these financial results is available at the Bank's registered office.

#### **BASIS OF PREPARATION**

### Statement of compliance

The Bank's financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB"), and in the manner required by the Companies Act of Zimbabwe (Chapter 24:03), the Banking Act of Zimbabwe (Chapter 24:20). The financial statements are based on statutory records that are maintained under the historical cost basis except for the following material items in the statement of financial position: owner occupied property measured at fair value less accumulated depreciation; investment property and investment securities measured at fair value. The financial statements were authorised for issue by the Bank's Board of Directors on 26 April 2019.

The 2018 financial statements partially comply with the IFRS conceptual framework on account of non-compliance with provisions of IAS 21 The Effects of Foreign Exchange Rates. On 22 February 2019, the Reserve Bank of Zimbabwe issued Statutory Instrument 33 of 2019, introducing an electronic currency called Real Time Gross Settlement system (RTGS) Dollar or RTGS\$. This SI, fixed the exchange rate between the USD and RTGS balances, bond notes and coins at 1:1 for the period prior to the effective date of the introduction of the RTGS Dollar. The fixing of the exchange rate of 1:1 for the period prior to the effective date of 22 February 2019 is not compliant with IAS 21 The Effects of Changes in Foreign Exchange Rates. IAS 21 requires an entity to determine its functional currency by making certain judgements around the appropriate exchange rates to be applied between currencies where a formal foreign exchange rate market is not available.

The need to comply with SI 33 of 2019 has created variations with IAS 21 as well as the principles included in the IFRS conceptual framework and the directors and management do not consider these financial statements to be providing a true and fair view of the Bank's financial performance and position as at 31 December 2018 in accordance with IFRS.

#### Functional and presentation currency

These financial statements are presented in United States Dollars ("USD") which was the Bank's functional and presentation currency for part of 2018. Please refer to the events after the reporting date note which details the change in the Bank's functional currency from USD to RTGS\$.

#### Adoption of new and amended standards effective for the current financial period

Standard ("IAS")/ Interpretation	Content	Applicable for financial years beginning on/after
IFRS 9	Financial Instruments	Annual periods beginning on or after 1 January 2018
IERS 15	Revenue from Contracts	Annual periods beginning on or after 1 January 2018

c	linary share apital D'000	Ordinary share premium USD'000	Non- distributable reserve USD'000	Revaluation reserve USD'000	Available for sale reserves USD '000	credit impairment reserve USD'000	Share-based payment reserve USD'000	Retained earnings USD'000	Ordinary shareholder's equity USD'000
Year ended 31 December 2017									
Balance as at 1 January 2017	260	10 790	1 207	1 942	197	818	361	94 144	109 719
Profit for the year	-	-	-	-	-	-	-	27 626	27 626
Other comprehensive income									
Changes in fair value of									
available-for-sale financial assets	-	-	-	276	-	-	-	-	276
Related tax	-	-	-	(71)	-	-	-	-	(71)
Changes in fair value of									
available for sale financial assets	-	-	-	-	(76)	-	-	-	(76)
Related tax	-	-	-	-	20	-	-	-	20
Total comprehensive income for the year	-	-	-	205	(56)	-	-	27 626	27 775
Equity-settled share based payments	-	-	-	-	-	-	149	22	171
Total transactions with the owner of									
the Bank recognised directly in equity	-	-	-	-	-	-	149	22	171
Balance as at 31 December 2017	260	10 790	1 207	2 1 4 7	141	818	510	121 792	137 665

	with Customers	
IFRIC 22	Foreign Currency Transactions	Annual periods beginning on or after 1 January 2018
	and Advance Consideration	

IFRS 9, with effect from 1 January 2018, replaced IAS 39 Financial Instruments: Recognition and Measurement (IAS 39). IFRS 9 introduced new requirements which included an expected credit loss ("ECL") impairment model and new requirements for the classification and measurement of financial assets. IFRS 9, adopted on 1 January 2018, impacted the Bank's results upon transition. The impact to the Bank's reserves on transition to IFRS 9 materially relates to IFRS 9's ECL impairment requirements. IFRS 9's classification and measurement requirements resulted in an immaterial impact to the Bank on transition. Refer to the IFRS 9 transition disclosure for more detail.

IFRS 15 Revenue from Contracts with Customers, with effect from 1 January 2018, replaces the existing revenue standards and the related interpretations. The standard sets out the requirements for recognising revenue that applies to all contracts with customers (except for contracts that are within the scope of the standards on leases, insurance contracts or financial instruments). The core principle of the standard is that revenue recognised reflects the consideration to which the company expects to be entitled in exchange for the transfer of promised goods or services to the customer. The standard incorporates a five step analysis to determine the amount and timing of revenue recognition. The Bank adopted IFRS 15 on 1 January 2018 and, as permitted by IFRS 15, did not restate its comparative financial results. The standard does not apply to revenue associated with financial instruments, and therefore does not impact the Bank's revenue

IFRIC 22, Foreign Currency Transactions and Advance Consideration, provides guidance on how to determine the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration in a foreign currency.

The above mentioned standards and interpretation to the IFRS standards, adopted on 1 January 2018, did not affect the Bank's previously reported financial results, disclosures or accounting policies.

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## **ATTENDING TO YOUR QUERIES 24/7**

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Get in touch with our customer care agents 24 hours a day via our website for all your Stanbic Bank related queries. **Visit www.stanbicbank.co.zw go to Quick Links and choose Web Chat.** 

## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### **RISK MANAGEMENT AND CONTROL**

#### Overview

Effective risk management is fundamental to the business activities of Stanbic Bank Zimbabwe Limited (the "Bank" or "Stanbic Bank Zimbabwe"). Whilst we remain committed to the objective of increasing shareholder value by developing and growing our business in a way that is consistent with our Board's determined risk appetite, we are also cognisant of the need to balance this objective with the interests of both our depositors and regulators. We seek to achieve an appropriate balance between risk and reward in our business, and continue to build and enhance the risk management capabilities that assist in delivering our growth plans in a controlled manner.

Risk management is at the core of the operating structures of the Bank. The Bank seeks to limit adverse variations in earnings and equity by managing the risk exposures and capital within agreed levels of risk appetite. Managing and controlling risks, minimising undue concentrations of exposure and limiting potential losses from stress events are all essential elements of the Bank's risk management and control framework. This framework ultimately leads to the protection of the Bank's reputation.

Responsibility and accountability for risk management resides at all levels within the Bank, from the executive down through the organisation to each business manager. The Bank uses the three lines of defence model:

- The first line of defence is the business units. Corporate and Investment Banking ("CIB") and Personal Business Banking ("PBB") management are primarily responsible for risk management. The assessment, evaluation and measurement of risk is an ongoing process that is integrated into the day-to-day activities of the business. This process includes implementing the Bank's risk management framework, identifying issues and taking remedial action where required. Business unit management is also accountable for reporting to the governance bodies within the Bank:
- The second line of defence consists of the risk management function which is appropriately independent of business management. The Bank's risk management function is primarily accountable for setting the Bank's risk management framework and policy, providing oversight and independent reporting to executive management through the various risk management committees e.g. Credit Risk Management Committee ("CRMC"), Assets and Liabilities Committee ("ALCO"). The Risk Management Committee reports to the Board Risk Committee. The risk management function implements the Bank's risk management framework and policy in the business units, approving risks within specific manadates and providing an independent overview of the effectiveness of risk management by the first line of defence; and
- The third line of defence consists of an internal audit function which provides an independent assessment of the adequacy and effectiveness of the overall risk management framework and risk governance structures, and reports to management on a regular basis and to the Board through the Board Audit Committee ("BAC").

Key components of risk management are the risk standards that have been developed for each risk type and which set out the principles for the identification, measurement, management, control and reporting of each risk type. Each standard is approved by the Board Risk Committee and is supported by the Bank and business unit risk policies and procedures.

Risks are controlled at the level of individual exposures and at portfolio level, as well as in aggregate across all business units and risk types. An objective view of risk taking activities is taken, in particular to balance the short and long term interests of the Bank

#### **Risk appetite**

Risk appetite is an expression of the maximum level of residual risk that the Bank is prepared to accept to deliver its business objectives. Risk appetite is implemented in terms of various limits, economic capital usage and the risk adjusted performance measures ("RAPM") expected to be achieved, recognising a range of possible outcomes.

The Board establishes the Bank's parameters for risk appetite by:

- providing strategic leadership and guidance;
- reviewing and approving annual budgets and forecasts for the Bank and business units; and
- regularly reviewing and monitoring the Bank's performance in relation to risk through quarterly Board reports.

#### **Risk categories**

The principal risks to which the Bank is exposed and which it manages are defined as follows:

#### Credit risk

Credit risk is the risk of loss arising out of the failure of counterparties to meet their financial or contractual obligations when due. Credit risk comprises counterparty risk, settlement risk and concentration risk. These risk types are defined as follows:

- Counterparty risk: The risk of credit loss to the Bank as a result of the failure by a counterparty to meet its financial and/or contractual obligations to the Bank;
- Settlement risk: The risk of loss to the Bank from settling a transaction where value is exchanged, but where the Bank may not receive all
  or part of the security or cash value; and
- Credit concentration risk: The risk of loss to the Bank as a result of excessive build-up of exposure to a specific counterparty or counterparty bank, an industry, market, product, financial instrument or type of security, a country or geography, or a maturity. This concentration typically exists where a number of counterparties are engaged in similar activities and have similar characteristics, which could result in their ability to meet contractual obligations being similarly affected by changes in economic or other conditions.

#### Market risk

This is the risk of a change in the actual or effective market value or earnings or future cash flows of a portfolio of financial instruments caused by movements in market variables such as equity, bond and commodity prices, currency exchange rates and interest rates, credit spreads, recovery rates, correlations and implied volatilities in all of the above.

#### • Liquidity risk

Liquidity risk arises when the Bank is unable to maintain or generate sufficient cash resources to meet its payment obligations as they fall due, or can only do so on materially disadvantageous terms.

This inability to maintain or generate sufficient cash resources occurs when counterparties who provide the Bank with funding withdraw or do not roll over that funding, or as a result of a general disruption in asset markets that renders normally liquid assets illiquid.

#### • Operational risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems, or from external events.

## Business risk

Business risk is the risk of loss due to operating revenues not covering operating costs and is usually caused by the following • inflexible cost structure;

- market-driven pressures, such as decreased demand, increased competition or cost increases; and
- Bank-specific causes, such as a poor choice of strategy, reputational damage or the decision to absorb costs or losses to preserve reputation.

### Reputational risk

Reputational risk results from damage to the Bank's image which may impair its ability to retain and generate business. Such damage may result from a breakdown of trust, confidence and business relationships.

#### Credit risk Definition

Credit risk is the risk of loss arising out of the failure of counterparties to meet their financial or contractual obligations when due

#### Framework and governance

Credit risk is the Bank's most material risk. It is managed in accordance with the Bank's comprehensive risk management control framework

#### Credit risk mitigation and hedging

Collateral and guarantees are used by the Bank to mitigate credit risk. The amount and type of credit risk mitigation depends on the circumstances of each counterparty. Credit risk mitigation policies and procedures ensure that credit risk mitigation techniques are used consistently, are acceptable types of mitigation, are valued appropriately and regularly, and meet operational management risk requirements for legal, practical and timely enforceability. These are supported by detailed processes and procedures for the management of each type of mitigation used.

The main types of collateral taken are mortgage bonds over residential, commercial and industrial properties, cession of book debts, bonds over plant and equipment and, for leases and instalment sales, the underlying moveable assets financed.

Guarantees and related legal contracts are often required particularly in support of credit extension to groups of companies and weaker counterparties. Guarantor counterparties include banks, parent companies, shareholders and associated counterparties. Creditworthiness is established for the guarantor as for other counterparty credit approvals.

#### Analysis of exposure to credit risk

Loans and advances are analysed and categorised based on credit quality using the following definitions:

#### **Performing loans**

Neither past due nor specifically impaired loans are loans that are current and fully compliant with all contractual terms and conditions. Normal monitoring loans within this category are generally rated A-C and close monitoring loans are generally rated D using the Bank's master rating scale. Early arrears but not specifically impaired loans include those loans where the counterparty has failed to make contractual payments and payments are less than 90 days past due, but it is expected that the full carrying value will be recovered when considering future cash flows, including collateral. Ultimate loss is not expected but could occur if the adverse conditions persist.

#### Non-performing loans

#### Non-performing loans are those loans for which:

the Bank has identified objective evidence of default such as a breach of a material loan covenant or condition: or
 instalments are due and unpaid for 90 days or more.

Non-performing but not specifically impaired loans are not specifically impaired due to the expected recoverability of the full carrying value when considering the recoverability of discontinued future cash flows, including collateral.

Non-performing specifically impaired loans are those loans that are regarded as non-performing and for which there has been a measurable decrease in estimated future cash flows. Specifically impaired loans are further analysed into the following categories:

Sub-standard: Items that show underlying well-defined weaknesses and are considered to be specifically impaired;

- Sourscandard, items that show underlying wenderlined wearlesses and are considered to be specifically impared;
   Doubtful: Items that are not yet considered final losses due to some pending factors that may strengthen the quality of the items; and
- Loss: Items tata are considered to be uncollectible in whole or in part. The Bank provides fully for its anticipated loss, after taking collateral into account.

The Bank's exposures in terms of creditworthiness varying from normal monitoring to close monitoring as determined by the internal models and as defined in terms of the Bank's rating scale as at 31 December 2018 are set out in the table below:

#### Exposure to credit risk by credit quality as at 31 December 2018 (USD'000)

		Normal mor	nitoring	Close mo	nitoring	Special n	nention	◀	— Stage	3	
	Gross total (advances and financial investments)	Stage 1	Stage 2	Stage 1	Stage 2	Stage 1	Stage 2	Sub standard	Doubtful	Loss	Balance sheet impairments (stage 3)
Personal and Business											
Banking-("PBB")											
Mortgage loans	20 160	18 014	-	-	-	-	1 805	80	52	209	(13
Instalment sale and finance leases	22 741	18 272	-	-	-	-	3 457	144	403	465	(71
Personal unsecured lending	82 927	76 440	-	-	-	-	5 068	186	270	963	(1 06)
Business term loans and overdrafts	95 606	74 273	-	-	-	-	17 004	73	1 1 1 0	3 146	(77
Total loans PBB	221 434	186 999	-	-	-	-	27 334	483	1 835	4 783	(2 678
Corporate and Investment											
Banking-("CIB")-Corporate loans		168 036	-	-	9 234	3 430	15 799	-	-	-	
Total gross loans and advances	417 933	355 035	-	-	9 2 3 4	3 430	43 133	483	1 835	4 783	(2 67
Financial investments at amortised	cost										
Corporate & Investment Banking											
Sovereign	200 557	200 557	-	-	-	-	-	-	-	-	
Banking	137 491	137 491	-	-	-	-	-	-	-	-	
Total financial investments	338 048	338 048	-	-	-	-	-	-	-	-	
Expected credit loss for loans and											
advances and financial investmen											
Stage 1	(14 005)										
Stage 2	(23 704)										
Stage 3	(2 678)										
Net loans and advances and											
financial investments	715 594										
Off balance sheet exposures											
Letters of credit	10 191	9 764	-	-	227	200	-	-	-	-	
Guarantees	11 030	10 395	-	-	182	103	350	-	-	-	
Irrevocable unutilised facilities	55 517	48 486	-	-	5 697	318	1 016	-	-	-	
Expected credit loss for off											
balance sheet exposures	(220)										
Stage 1	(329)										
Stage 2	(213)										
Add the following other banking											
activities exposures:	700 615										
Cash and balances with central bank	709 615										
Investment securities	2 264										
Derivative assets Other assets	17										
	23 981										
Total exposure to credit risk	1 527 667										

#### Collateral obtained by the Bank

It is the Bank's policy to dispose of repossessed assets in an orderly fashion. The proceeds are used to reduce or repay the outstanding claim. The collateral obtained by the Bank for 2018 amounted to USD201 million (2017: USD136.6 million).

#### Exposure to credit risk by credit quality as at 31 December 2017 (USD'000)

	Non-performing loans								<ul> <li>Performing I</li> </ul>	oans —		
	Gross loans and advances	Sub- Standard	Doubtful		E Total non- performing Ioans	Balance sheet impairment for non performing loans	Nominal Monitoring	Close Monitoring	Total "Neither past due nor Impaired"	Past due but not impaired	Total performing loans	Balance sheet impairment for performing loans
Personal and Business												
Banking-("PBB")												
Home loans	15 506	278	92	179	549	193	9 485	-	9 485	5 472	14 957	368
Finance leases	16 836	3	23	501	527	277	9 448	-	9 448	6 861	16 309	299
Personal unsecured lending	g 71 009	251	695	556	1 502	1 302	62 506	-	62 506	7 001	69 507	592
Business term loans												
and overdrafts	93 831	34	506	3 261	3 801	1 195	69 386	7 018	76 404	13 626	90 030	1 636
Total loans PBB	197 182	566	1 316	4 497	6 379	2 967	150 825	7 018	157 843	32 960	190 803	2 895
Corporate and Investment												
Banking-("CIB")-												
Corporate loans	154 464	-	-	2 6 1 1	2 611	2 211	140 919	8 732	149 651	2 202	151 853	13 164
Total	351 646	566	1 3 1 6	7 1 0 8	8 9 9 0	5 178	291 744	15 750	307 494	35 162	342 656	16 059

The Head of Credit has functional responsibility for credit risk across the Bank and reports to the Chief Executive. Furthermore, the credit function is monitored closely by the Standard Bank Africa Credit function, providing an additional layer of review.

The Board Loans Review Committee and the Board Credit Committee have an oversight role over the credit risk management process.

Each borrower (counterparty) is assigned a risk grade using an appropriate rating model. Rating models are used to achieve objectivity, comparability, transparency and consistency in the rating assignment process.

Most of the models take into account quantitative factors, financial statements and qualitative factors. These are combined to produce a standalone rating.

The Bank makes use of an internationally comparable rating scale for counterparties. Each performing risk grade is mapped to a probability of default (credit quality) that is used to quantify the credit risk for each borrower. The mappings are shown in the following table:

Rating	Grading	Credit Quality
A-C	Investment grade	Normal monitoring
D	Sub-investment grade	Close monitoring
E	Default	Default

Absolute default probabilities are assigned to risk grades so that the long-run average default rate predicted by a model is the best estimate of the population default rate over the economic cycle.

Less impairments for

loans and advances (21 237) Net loans and advances 330 409

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## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### Liquidity risk Definition

Liquidity risk arises when the Bank is unable to maintain or generate sufficient cash resources to meet its payment obligations as they fall due or can only do so on materially disadvantageous terms. This may be caused by the Bank's inability to liquidate assets or to obtain funding to meet its liquidity needs.

#### Framework and governance

The Board sets and reviews the liquidity risk governance standard annually in accordance with regulatory requirements, international best practice and the Bank's stated risk appetite. This ensures that a comprehensive and consistent governance framework for liquidity risk management is followed. The Bank has an Asset and Liability Committee ("ALCO") responsible for ensuring compliance with liquidity risk policies. Under the delegated authority of the Board of Directors, ALCO sets liquidity risk standards in accordance with regulatory requirements and international best practice. This ensures that a comprehensive and consistent governance framework for liquidity risk management is followed across the Bank. Furthermore, the Bank's ultimate parent company, the Standard Bank Group Limited runs a Group ALCO function that monitors the various indicators in each country where its subsidiaries operate, thus ensuring a double layer of coverage for ALCO purposes.

#### The tables below analyse the Bank's exposure to interest rate and structural liquidity risks:

31 December 2018 Liquidity gap analysis (USD'000)	Redeemable on demand	Up to 1 month	1-3 months	3-12 months	>1 year	Insensitive portion	Total
Assets							
Cash and cash equivalents	793 624	64 269	76 318	-	-	(1 657)	932 554
Derivative assets	17	-	-	-	-	-	17
Financial investments	-	10 090	131 108	196 850	-	(11 067)	326 981
Investment securities	-	-	-	-	-	2 264	2 264
Loans and advances to customers	199 112	7 949	23 931	67 157	118 514	(29 320)	387 343
Other assets	7 184	16 797	-	-	-	96 090	120 071
Total	999 937	99 105	231 357	264 007	118 514	56 310	1 769 230
Equity and liabilities							
Derivative liabilities	7	-	-	-	-	-	7
Deposits from customers and other banks	1 511 189	-	-	175	254	-	1 511 618
Other liabilities	-	65 945	14 936	4 841	3 462	2 646	91 830
Equity	-	-	-	-	-	165 775	165 775
Total	1 511 196	65 945	14 936	5 016	3 716	168 421	1 769 230
Liquidity gap	(511 259)	33 160	216 421	258 991	114 798	(112 111)	
Cumulative liquidity gap	(511 259)	(478 099)	(261 678)	(2 687)	112 111	-	
Off-balance sheet exposures							
Letters of credit	(500)	(6 879)	(14 934)	(14 875)	-	-	
Financial guarantees	(134)	(2 797)	(7 223)	(5 054)	-	-	
Total liquidity gap (on-and off-balance shee	t) (511 893)	(487 775)	(283 835)	(22 616)	112 111	-	
Total cumulative liquidity gap	(511 893)	(488 409)	(294 145)	(55 083)	59 715		

Other assets include intangible assets, investment property and property and equipment. Other liabilities include internal clearing accounts, current and deferred tax liabilities.

## Maturity analysis of assets and liabilities:

31 December 2017 Liquidity gap analysis (USD'000)	Redeemable on demand	Up to 1 month	1-3 months	3-12 months	>1 I year	nsensitive portion	Total
Assets							
Cash and cash equivalents	654 667	19 000	56 000	-	-	-	729 667
Derivative assets	-	101	-	-	-	-	101
Financial investments	-	2 034	7 351	97 647	130 180	191	237 403
Investment securities	-	-	-	-	-	516	516
Loans and advances to customers	183 465	6 6 1 9	21 650	50 300	89 612	(21 237)	330 409
Other assets	8 217	5 351	-	-	-	91 449	105 017
Total	846 349	33 105	85 001	147 947	219 792	70 91 9	1 403 113
Equity and liabilities							
Derivative liabilities	-	6	-	-	-	-	6
Deposits from customers and other banks	1 207 547	4	-	-	217	-	1 207 768
Other liabilities	-	32 275	15 770	4 0 4 5	3 512	2 072	57 674
Equity	-	-	-	-	-	137 665	137 665
Total	1 207 547	32 285	15 770	4 0 4 5	3 729	139 737	1 403 113
Liquidity gap	(361 198)	820	69 231	143 902	216 063	(68 818)	
Cumulative on-balance sheet gap	(361 198)	(360 378)	(291 147)	(147 245)	68 818	-	-
Off- balance sheet exposures	-						_
Letters of credit	(6 882)	-	(878)	(1 298)	-	-	
Financial guarantees	(908)	(1 577)	(1 389)	(3 010)	(57)	-	_
Total liquidity gap (on-and off-balance shee	t) (368 988)	(361 955)	(293 414)	(151 553)	68 761	-	
Total cumulative liquidity gap	(368 988)	(369 745)	(302 781)	(163 187)	52 819	-	_

Other assets include intangible assets, deferred tax assets, investment property and property and equipment. Other liabilities include internal clearing accounts.

#### Foreign currency liquidity management

A number of parameters are observed in order to monitor changes in either market liquidity or exchange rates. The use of the USD as the primary functional currency in Zimbabwe means that significant foreign currencies to the Bank are the South African Rand ("ZAR"), the Euro and the Pound sterling. These three foreign currencies (and other minor ones) contribute 1% (2017:2%) of the overall balance sheet size as depicted below and thus do not pose a significant foreign currency liquidity risk to the Bank:

Statement of financial position by currency as at 31 December 2018	Total USD'000	USD USD'000	ZAR USD'000	EURO USD'000	GBP USD'000	Other USD'000
Assets						
Cash and cash equivalents	932 554	922 260	7 039	1 677	447	1 1 3 1
Derivative assets	17	17	-	-	-	-
Financial investments	326 981	326 981	-	-	-	-
Investment securities	2 264	2 264	-	-	-	-
Loans and advances to customers	387 343	387 343	-	-	-	-
Other assets	25 876	25 016	120	-	-	740
Intangible assets	28 293	28 293	-	-	-	-
Investment property	26 963	26 963	-	-	-	-
Property and equipment	38 939	38 939	-	-	-	-
Total assets	1 769 230	1 758 076	7 159	1 677	447	1 871
Equity and liabilities						
Equity	165 775	165 775	-	-	-	-
Ordinary share capital	260	260	-	-	-	-
Ordinary share premium	10 790	10 790	-	-	-	-
Reserves	154 725	154 725	-	-	-	-
Liabilities	1 603 455	1 586 634	9 549	4 463	710	2 099
Derivative liabilities	7	7	-	-	-	-
Total deposits	1 511 618	1 496 508	7 932	4 399	686	2 093
Deposits from other banks	3 565	2 410	-	-	-	1 155
Deposits from customers	1 508 053	1 494 098	7 932	4 399	686	938
Deferred and current tax liabilities	2 211	2 211	-	-	-	-
Other liabilities	89 619	87 908	1 617	64	24	6
Total equity and liabilities	1 769 230	1 752 409	9 549	4 463	710	2 099
Currency gap	-	5 667	(2 390)	(2 786)	(263)	(228)
Currency size as % of overall						
statement of financial position	100%	99%	1%	0%	0%	0%

Statement of financial position by currency as at 31 December 2017	Total USD'000	USD USD'000	ZAR USD'000	EURO USD'000	GBP USD'000	Other USD'000
Assets						
Cash and cash equivalents	729 667	700 374	18 231	9 782	862	418
Derivative assets	101	101	-	-	-	-
Financial investments	237 403	237 403	-	-	-	-
Investment securities	516	516	-	-	-	-
Loans and advances to customers	330 409	330 405	-	-	4	-
Current tax	3 199	3 199	-	-	-	-
Deferred tax	611	611	-	-	-	-
Other assets	13 950	13 881	52	10	4	3
Intangible assets	29 233	29 233	-	-	-	-
Investment property	21 128	21 128	-	-	-	-
Property and equipment	36 896	36 896	-	-	-	-
Total assets	1 403 113	1 373 747	18 283	9 792	870	421
Equity and liabilities						
Equity	137 665	137 665	-	-	-	-
Ordinary share capital	260	260	-	-	-	-
Ordinary share premium	10 790	10 790	-	-	-	-
Reserves	126 615	126 615	-	-	-	-
Liabilities	1 265 448	1 236 301	18 270	9 390	878	609
Derivative liabilities	6	6	-	-	-	-
Total deposits	1 207 768	1 183 369	16 190	6 996	732	481
Deposits from other banks	12 626	8 216	-	4 164	-	246
Deposits from customers	1 195 142	1 175 153	16 190	2 832	732	235
Other liabilities	57 674	52 926	2 080	2 394	146	128
Total equity and liabilities	1 403 113	1 373 966	18 270	9 3 9 0	878	609
Currency gap	-	(219)	13	402	(8)	(188)
Currency size as % of overall						
statement of financial position	100%	98%	1%	1%	0%	0%

#### Market risk

The identification, measurement, control and reporting of market risk is categorised as follows:

#### Trading market risk

These risks arise in trading activities where the Bank acts as a principal with clients in the market. The Bank's policy is that all trading activities are contained in the Bank's trading operations.

#### Banking book interest rate risk

These risks arise from the structural interest rate risk caused by the differing repricing characteristics of banking assets and liabilities.

#### Interest rate risk measurement

The analytical techniques used to quantify banking book interest rate risk include both earnings and valuation-based measures. Results are monitored on at least a monthly basis by ALCO. The analysis takes cognisance of embedded optionality such as loan prepayments and accounts where the account behaviour differs from the contractual position. Desired changes to a particular interest rate risk profile are achieved through the restructuring of on-balance sheet repricing and/or maturity profiles and, where appropriate, the use of derivative instruments.

#### Interest rate risk limits

Interest rate risk limits are set with respect to changes in forecast banking book earnings (net interest income and banking book mark-to-market profit or loss) and the economic value of equity. All assets, liabilities and derivative instruments are allocated to time bands based on either their repricing or maturity characteristics. Assets and liabilities for which no identifiable contractual repricing or maturity dates exist are allocated to time bands based on behavioural profiling (obtained through statistical analysis and, if required, expert judgement).

#### Annual net interest income at risk

Assuming no management intervention, a downward 100bps parallel rate shock on all yield curves would decrease the forecast net interest income based on balances as at 31 December 2018 by 7.56% (2017:8.97%). The table below indicates the USD equivalent sensitivity of the Bank's banking book earnings (net interest income and banking book mark-to-market profit or loss) and OCI in response to a parallel yield curve shock, before tax.

#### Interest rate sensitivity analysis

	2018 USD'000	2017 USD'000
Increase in basis points	100	100
Sensitivity of annual net interest income	2 649	2 217
Sensitivity of OCI	-	-
Decrease in basis points	100	100
Sensitivity of annual net interest income	(3 754)	(4 236)
Sensitivity of OCI	-	-

The tables below analyses the Bank's exposure to interest rate and structural liquidity risks:

31 December 2018 interest rate repricing	Redeemable	Up to 1	1-3	3-12	>1	Non-interest	
gap analysis (USD'000)	on demand	month	months	months	year	bearing	Tota
Assets							
Cash and cash equivalents	84 009	64 000	76 000	-	-	708 545	932 554
Derivative assets	-	-	-	-	-	17	17
Financial investments	-	9 620	125 000	187 680	-	4 681	326 981
nvestment securities	-	-	-	-	-	2 264	2 264
_oans and advances to customers	407 745	450	705	2 399	1 427	(25 383)	387 343
Other assets	6 982	-	-	-	-	113 089	120 071
Fotal	498 736	74 070	201 705	190 079	1 427	803 213	1 769 230
Equity and liabilities							
Derivative liabilities	-	-	-	-	-	7	7
Deposits from customers and other banks	359 679	-	-	170	245	1 151 524	1 511 618
Other liabilities	-	-	-	-	-	91 830	91 830
Equity		-	-	-	-	165 775	165 775
Fotal	359 679	-	-	170	245	1 409 136	1 769 230
nterest rate repricing gap	139 057	74 070	201 705	189 909	1 182	(605 923)	_
Cumulative interest rate repricing gap	139 057	213 127	414 832	604 741	605 923	-	

Other assets include, intangible assets, investment property and property and equipment. Other liabilities include internal clearing accounts, current and deferred tax liabilities.



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31 December 2017

Assets

interest rate repricing

gap analysis (USD'000)

Cash and cash equivalents

Loans and advances to customers

Deposits from customers and other banks

Derivative assets

Other assets

Total

Financial investments Investment securities

Equity and liabilities Derivative liability

## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

1.

Total

729 667

237 403

330 409

105 017

57 674

137 665

1 403 113

101

516

6

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For the year ended 31 December 2018

#### **IFRS 9 transition**

#### Background

With effect from 1 January 2018, IFRS 9 replaced IAS 39, IFRS 9 introduced new requirements which included an ECL impairment model and new requirements for the classification and measurement of financial assets as follows:

Expected credit losses ("ECL") impairment requirements	IFRS 9's ECL impairment model's requirements represented the most
	material IFRS 9 transition impact for the Bank. OCI, loan commitments
	when there is a present commitment to extend credit (unless these are
	measured at fair value through profit or loss (FVTPL)) and guarantees.
	ECL is, at a minimum, required to be measured through a loss allowance
	at an amount equal to the 12-month ECL. However, where the lifetime
	is less than 12 months, lifetime ECL will be measured for the financial
	asset. A loss allowance for full lifetime ECL is required for a financial asset
	if the credit risk of that financial instrument has increased significantly
	since initial recognition.
Classification and measurement	IFRS 9 requires all financial assets to be classified and measured on the
	basis of the entity's business model for managing the financial assets and
	the contractual cash flow characteristics of the financial assets.
	The accounting for financial assets differs in various other areas to the
	IAS 39 requirements such as embedded derivatives and the recognition
	of fair value adjustments in OCI.

#### Adoption of IFRS 9

The Bank retrospectively adopted IFRS 9 on 1 January 2018 with an adjustment to the Bank's opening 1 January 2018 reserves and, as permitted by IFRS 9, did not restate its comparative financial results. Accordingly, the Bank's previously reported financial results up to 31 December 2017 are presented in accordance with the requirements of IAS 39 and for 2018, and future reporting periods, are presented in terms of IFRS 9

#### **IFRS 9's ECL requirements**

The most material IFRS 9 transition impact for the Bank is that of IFRS 9's new ECL requirements which results in the earlier recognition of credit impairment provisions primarily as a result of the drivers outlined in the table below. This impact was solely as a result of the adoption of IFRS 9 and is not as a result of changes in the credit quality of the Bank's loan exposures.

12-month ECL for performing loans (stage 1)	IFRS 9 contains a minimum 12-month ECL for exposures for which there has not been a significant increase in credit risk (SICR), whereas IAS 39 required credit impairments to be recognised only following the identification of objective evidence of impairment.
Significant increase in credit risk (SICR) (stage 2)	A lifetime ECL is recognised for all exposures for which there has been a SICR, being a material change in the probability of default, since origination.
Off-balance sheet exposures	IFRS 9's scope includes off-balance sheet exposures, such as unutilised loan commitments (except those loan commitments at fair value through profit and loss), bankers acceptances, guarantees, and letters of credit.
Lifetime model work out requirement	In terms of determining ECL for stage 1 and 2 exposures where there is a probability of default, the potential loss from a lifetime perspective is considered, which would include the probability of recovery post default and subsequent re-default.
	For stage 3 exposures, being exposures that are either in default or where default is imminent, this would include consideration of cures and subsequent re-default.
Forward looking economic expectations	IFRS 9 requires an adjustment for forward looking economic expectations in the determination of SICR and in the measurement of the ECL.

#### IFRS 9 key financial impact

1.1

#### Table 1: Impact on the Bank's extracted statement of financial position on 1 January 2018

	IFRS 9 transition a IAS 39 at 31 December 2017 USD'000	adjustment at 1 IFRS 9 ECL USD'000	January 2018 IFRS 9 classification and measurements USD'000	Total USD'000	IFRS 9 at 1 January 2018 USD'000
Assets					
Cash and cash equivalents	729 667	(2 090)	-	(2 090)	727 577
Loans and advances to customers	330 409	(7 932)	-	(7 932)	322 477
Financial investments	237 403	(5 955)	(191)	(6 1 4 6)	231 257
Investment securities	516	-	485	485	1 001
Deferred tax assets *	3 810	4 267	(76)	4 1 9 1	8 001
Total	1 301 805	(11 710)	218	(11 492)	1 290 313
Equity and liabilities					
Other liabilities**	57 674	593	-	593	58 267
Equity	137 665	(12 301)	218	(12 083)	125 582

#### Other liabilities 57 674 137 665 Equity Total 274 293 1 128 603 1 403 113 217 96 164 141 401 (409 566) Interest rate repricing gap 86 125 22 334 63 542 Cumulative interest rate repricing gap 86 125 108 459 172 001 268 165 409 566

Up to 1

month

19 000

1 969

1 365

22 334

1-3

months

56 000

7 116

426

63 542

3-12

1 637

94 527 125 061

96 164 141 618

16 557

217

months

>1 Non-interest

bearing

627 191

101

516

(14 306)

96 805

719 037

6

933 258 1 207 768

8 7 3 0

year

Other assets include intangible assets, deferred tax assets, investment property and property and equipment. Other liabilities include internal clearing accounts.

Redeemable

on demand

27 476

324 730

360 418

274 293

8 212

#### Market risk measurement

The techniques used to measure and control market risk include

- Daily value-at-risk ("VaR"); and
- Stress tests.

### Daily VaR

The Bank uses the historical VaR approach to derive quantitative measures, specifically for market risk under normal conditions. Normal VaR is based on a holding period of one day and a confidence interval of 95%. The use of historical VaR has limitations as it is based on historical correlations and volatilities in market prices and assumes that future prices will follow the observed historical distribution.

The Bank back-tests its VaR models to verify the predictive ability of the VaR calculations, thereby ensuring the appropriateness of models. Backtesting compares the daily hypothetical profits or losses under the one-day buy and hold assumption to the prior day's VaR.

#### Stress tests

Stress testing provides an indication of the potential losses that could occur in extreme market conditions. The stress tests carried out by the Bank include individual market risk factor testing and combinations of market factors per trading desk and combinations of trading desks. Stress tests include a combination of historical and hypothetical simulations.

#### Other market risk measures

Other market risk measures specific to individual business units include permissible instruments, concentration of exposures, gap limits, maximum tenor and stop loss triggers. In addition, all approved products that can be independently priced and properly processed are permitted to be traded. All VaR limits are approved by both in-country and the Standard Bank Group Limited ALCOs.

The Risk Department independently validates and documents new pricing models and performs an annual review of existing models to ensure they are still relevant and behaving within expectations. In addition, the Risk Department assesses the liquid closing price inputs used to value instruments daily and performs at least a monthly review of less liquid prices from a reasonableness perspective. Where differences are significant, mark-to-market adjustments are made

#### Foreign currency risk

The Bank's primary exposures to foreign currency risk arise as a result of cash exposures in currencies other than the functional currency. These exposures mainly arise from the proprietary currency trading business undertaken by the Bank's Global Markets Department and are measured using the value-at-risk approach. Market risk is managed in accordance with the comprehensive risk governance standard, with oversight from the Bank's ALCO.

#### Foreign currency value at risk for December 2018

	Maximum possible loss in December 2018 USD'000	Minimum possible loss in December 2018 USD'000	Average possible loss USD'000	Possible loss at 31 December 2018 USD'000	Maximum acceptable VaR loss USD'000
Normal VaR	5.049	3.554	4.476	4.552	23.0
Stress VaR	15.195	10.358	13.568	13.824	119.0

As depicted in the table above, historical trading data for the foreign currency business indicates that the maximum possible loss for any one day's trading in 2018 was USD5 049 (2017:USD4 280), and the minimum possible loss was USD3 554 (2017:USD850), with an average possible loss of USD4 476 (2017:USD1 780) in comparison to the maximum acceptable possible loss of USD23 000 (2017:USD23 000)

#### Interest rate risk limits

Interest rate risk limits are set with respect to changes in forecast banking book earnings (net interest income and banking book mark-to-market profit or loss) and the economic value of equity. All assets, liabilities and derivative instruments are allocated to time bands based on either their repricing or maturity characteristics. Assets and liabilities for which no identifiable contractual repricing or maturity dates exist are allocated to time bands based on behavioural profiling (obtained through statistical analysis and, if required, expert judgement),

### **Operational risk**

### Approach and responsibility for operational risk management and oversight

The Bank's Operational Risk Management ("ORM") framework is articulated in the Bank's cor for the management of all operational risks. The Bank's ORM framework is designed to be fit-for-purpose. In developing the framework, the Bank has embraced principles that meet and often exceed regulatory requirements. The framework, together with policies and methodologies, ensures a consistent approach to the identification, assessment and monitoring of operational risk across the Bank. In addition, the Board considers operational risk at every meeting, either as a specific agenda item or through the review of the minutes of lower-level operational risk committee.

An independent review of the Bank's ORM framework is also performed by the Internal Audit Department to ensure that operational risk practices are embedded as ORM matures.

#### **Compliance risk**

#### Approach to compliance risk management

The Bank's approach to managing compliance risk exposures is proactive and premised on internationally accepted principles of risk management and aligned with the methodologies used by the Bank's other risk assurance functions. Bank Compliance provides leadership on compliance with money laundering and terrorist financing control, occupational health and safety and emerging legislative developments. In line with international best practice, responsibility for compliance remains with executive management. To support the Bank's approach to compliance risk management, ongoing monitoring takes place to ensure adherence to the Bank compliance policy and standards.

Tot

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#### 195 339 (11 708) 218 (11 490) 183 849

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\*materially relates to the recognition of additional deferred tax assets following the recognition of the IFRS 9 ECL transition adjustment materially relates to the recognition of ECL on off balance sheet loan commitments, letters of credit and guarantees

#### Table 2: Impact on the Bank's extracted statement of changes in equity on 1 January 2018

	IAS 39 at 31 December 2017 USD'000	FRS 9 transition adjustment at 1 January 2018 USD'000	IFRS 9 at 1 January 2018 USD'000
Ordinary share capital and share premium	11 050	-	11 050
Retained earnings	121 792	(11 485)	110 307
Other	4 823	(598)	4 225
Total equity	137 665	(12 083)	125 582

The change in the retained earnings relates to IFRS ECL changes. Of the USD191 000 in the Bank's available for sale reserve as at 31 December 2017, the entire amount was reclassified to amortised cost. The Bank's equity investment which was previously measured at cost and is now measured at fair value through OCI. The FVOCI election was made as this is a strategic investment in Zimswitch Holdings and the intention is not to make a profit on trading it.



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## **ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018**

#### Table 3: Impact on financial instrument classification (excluding impact of IFRS 9 ECL) 1.2

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al Bank. Me

	IAS 39 at 31 December 2017	Fair value through Held for profit or trading loss default		Amortised cost	IFRS 9 at 1 Amortised Fair value January cost through OCI 2018		Transitional adjustment
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'00
Financial assets							
Held for trading	101	101	-	-	-	101	-
Loans and receivables	1 073 646	-	6 180	1 067 466	-	1 073 646	-
Available for sale	273 403	-	-	273 212	-	273 212	(191)
Equity investments	516	-	-	-	1 001	1 001	485
Total financial assets	1 347 666	101	6 180	1 340 678	1 001	1 347 960	(294)
Financial liabilities							
Held for trading	6	6	-	-	-	6	-
Other amortised cost	1 254 224	-	-	1 254 224	-	1 254 224	-
Total financial liabilities	1 254 230	6	-	1 254 224	-	1 254 230	-

Cash and balances with Central Bank was in terms of IAS 39 classified as loans and receivables. Coins and notes have been classified as at fair value through profit or loss- default as the contractual terms do not give rise on specified dates to cash flows that represent solely payments of principal and interest on the principal amount outstanding.

The Bank applied IFRS 9's classification and measurement requirements based on the facts and circumstances at 1 January 2018 in determining the transition adjustment. As at 1 January 2018 the Bank determined the classification of financial assets on the basis of the business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. An assessment of the instrument's contractual terms was performed to determine whether the terms give rise, on specified dates, to cash flows that are solely payments of principal and interest of the principal amount outstanding (referred to as SPPI) and whether there is an accounting mismatch.

For debt financial assets that meet IFRS 9's business model (held to collect) and the SPPI tests and are to be classified as amortised cost or at fair value through OCI, the Bank assessed whether there is an accounting mismatch based on the facts and circumstances as at 1 January 2018.

Equity financial assets are assessed to be designated as at fair value through OCI based on the facts and circumstances as at 1 January 2018.

From a classification perspective, with the exception of what is noted below, both IAS 39 and IFRS 9 have the same requirements for the classification of financial liabilities. From a recognition of gains and losses perspective, the amount of the change in fair value that is attributable to changes in the credit risk of financial liabilities that have been designated at fair value through profit and loss shall, in terms of IFRS 9, be recognised in OCI with the remaining amount of the change in the fair value of the financial liability being presented in profit or loss. The gains and losses presented in OCI are not subsequently recognised in profit or loss. Where, however, presenting the changes in the fair value of the liability due to changes in credit risk in OCI would create or enlarge an accounting mismatch in profit or loss, IFRS 9 permits the gains and losses due to changes in the credit risk of that liability to be recognised in profit or loss. The Bank re-assessed its financial liabilities to be designated as at fair value through profit and loss based on the facts and circumstances at 1 January 2018. These financial liabilities are either continued to be designated as at fair value through profit and loss or were reclassified to amortised cost under IFRS 9.

#### 1.3 The transition from IAS 39 to IFRS 9's impairments by asset class

Statement of financial position	Portfolio impairments IAS 39- 31 December 2017		Total IAS 39 impairments	Stage 1- IFRS 9- 31 December 2017	Stage 2- IFRS 9- 31 December 2017	Stage 3- IFRS 9- 31 1 December i 2017		Transitional adjustment including tax
Cash and cash equivalents	-	_	_	2 090	-	_	2 090	2 090
Financial investments	-	-	-	5 955	-	-	5 955	5 955
Loans and advances to customers	16 059	5 178	21 237	5 090	19 166	4 913	29 169	7 932
Off balance sheet	-	-	-	483	110	-	593	59
Total	16 059	5 178	21 237	13 618	19 276	4 913	37 807	16 57

		31 December 2018 USD'000	31 December 2017 USD'000
2	Cash and cash equivalents		
	Bank notes and coins	11 492	6 180
	Balances with the Central Bank	698 123	604 948
	Balances with other banks	224 596	118 539
		934 211	729 667
	Expected credit loss on balances with other banks	(1 657)	-
	Current	932 554	729 667
	A reconciliation of the allowances for expected credit losses on balances with other banks		
	Stage 1		
	Balance as at the beginning of the year	-	-
	IFRS 9 transitional adjustment	(2 090)	-
	Net movement	443	-
	Originated impairments raise	443	-
	Derecognised or write offs	_	_
		(4.0)	

#### Use and measurement

The Bank entered into derivative transactions for trading purposes during the years ended 31 December 2018 and 31 December 2017. The derivatives used by the Bank are foreign exchange contracts. Foreign exchange contracts are contractual obligations to buy or sell financial instruments on a future date at a specified price.

The Bank trades derivative instruments on behalf of customers and for its own positions. The Bank transacts derivative contracts to address customer demand both as market maker in the wholesale markets and in structuring tailored derivatives for customers

		Fair value of assets 31 December 2018 USD'000	Fair value of assets 31 December 2017 USD'000
3.1	Derivative assets Derivatives held for trading Foreign exchange contracts	17	101
	Maturity analysis of net fair value Up to 1 month	17	101
	More than 1 month but within 1 year	- 17	- 101
		Fair value of liabilities 31 December 2018 USD'000	Fair value of liabilities 31 December 2017 USD'000
3.2	Derivative liabilities Derivatives held for trading Foreign exchange contracts	(7)	(6)
	<b>Maturity analysis of net fair value</b> Up to 1 month More than 1 month but within 1 year	(7)	(6)
		(7)	(6)
		31 December 2018 USD'000	31 December 2017 USD'000
4	Financial investments Balance at the beginning of the year Less IFRS 9 transitional adjustment (note 1.1) Additions Interest accrued Total disposals Disposals Interest received Loss from changes in fair value Expected credit loss allowances Balance at the end of the year Current Non-current	237 403 (6 146) 192 964 15 748 (107 876) (104 554) (3 322) - (5 112) 326 981 326 981 - -	82 945 - 234 991 7 546 (88 003) (84 167) (3 836) (76) - - 237 403 107 032 130 371 237 403
4.1	Financial investments Other financial investments Comprising:		
	Debt at available for sale Debt at amortised cost Corporate & Investment Banking Sovereign Bank	- 326 981 189 497 137 484	237 403
4.1.2	Gross financial investments		
	Sovereign Bank	200 557 137 491	-
	Expected credit loss Stage 1 Net debt financial investments	(11 067) 326 981	-
	Comprising Gross debt financial investments Less: Expected credit loss	338 048 (11 067) 326 981	

#### 4.1.3 Expected credit loss for debt financial investments

Bank

06

	Stage 1	Stage 2	Stage 3	Total
Sovereign	(11 060)	-	-	(11 060)

Balance at the end of the year

(1 657)

Balances with the Central Bank and other banks (including foreign banks) are used to facilitate customer transactions which include payments and cash withdrawals. During the year ended 31 December 2016 the Central Bank through Exchange Control Operational Guide 8 ("ECOGAD8") introduced prioritisation criteria which has to be followed when making foreign payments for customers. After prioritisation foreign payments are then made subject to availability of bank balances with foreign correspondent banks, resulting in a possible delay of payment of telegraphic transfers. However, no such delay is experienced in the settlement of local transactions through the Real Time Gross Settlement system.

Included in cash and cash equivalents are bond notes and coins which are bearer instruments that are pegged at 1:1 with the United States dollar

#### Derivative instruments

3

The Bank's derivatives are classified as held for trading.

#### Fair values

The fair value of a derivative financial instrument represents for quoted instruments the quoted market price and for unquoted instruments the present value of the positive or negative cash flows, which would have occurred if the rights and obligations arising from that instrument were closed out in an orderly market place transaction at year end.

(7) (11.067)(11 067)

#### A reconciliation of the expected credit losses for debt financial investments at amortised cost, by class: 4.1.4

	Sovereign	Bank	Total
	betereign	- and	Total
Stage 1			
Balance at beginning of the year (IFRS 9 transitional adjustment)	5 879	76	5 955
Net movement	5 181	(69)	5 112
Originated impairments raised	5 181	-	5 181
Subsequent decrease in expected credit loss	-	(69)	(69)
Derecognised including written off	-	-	-
Balance at the end of period	11 060	7	11 067

(7)



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## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

				31 December	31 December	5.4	Expected credit loss for loans and adva	nces					
				2018	2017			-					
				USD'000	USD'000		Total impairments		tage 1 D'000	Stage 2 USD'000	Stage USD'0		Total USD'000
4.1.5	Maturity analysis												
		t periods to contractual re	demption of the financial				Mortgage loans		78	1 112		59	1 349
	investments recorded:						Instalment sale and finance leases		302 327	2 089		'14	3 105 5 275
	Maturing within one yea	r		326 981	107 032		Personal unsecured lending Business lending and other		726	3 705 5 043	12 18		5 275 7 601
	Maturing after one year			-	130 371		Corporate lending		1 505	11 755	10	-	13 260
	, j			326 981	237 403		Balance as at 31 December 2018		2 938	23 704	3 9	48	30 590
								_					
4.2	Investment securities Balance at the beginning	a of the period		516	516		A reconciliation of the allowances for expect	ted credit loss	es for loans an	d advances by c	lass for the year	r ended 31 Dec	ember 2018
	IFRS 9 transitional adj			485	-				Instalment				
	Additions	-		99	-				sale and	Personal	Business		
	Net change in fair value			1 164	-			Mortgage	finance	unsecured	lending and	Corporate	
	Balance as at 31 Dece	mber 2018		2 264	516			loans	leases	lending	other	lending	Total
								USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
5	Loans and advances						Stage 1						
							Balance as at the beginning of the year	151	373	893	1 938	1 735	5 090
		anking: Loans and adva	nces	221 434	197 182		Net movement Originated impairments raised	(73)	(71)	(566) 567	(1 258)	(230) 947	(2 198) 2 726
	Mortgage loans			20 160	15 506		Subsequent changes in expected credit los		(127)	(1 113)	(1 911)	(918)	(4 243)
	Instalment sale and finar Personal unsecured lend			22 741 82 927	16 836 71 009		Transfers from stage 2	39	(3)	95	(59)	622	694
	Business lending and oth	•		95 606	93 831		Transfers from stage 3	(6)	(5)	(36)	(237)	-	(284)
	<b>3</b>						Derecognised including write offs Other movements	22	(3)	(79)	(150) 46	(881)	(1 091) 46
		nt Banking loans and a	dvances				Balance at the end of the year	78	302	327	726	1 505	2 938
	Corporate lending			196 499	154 464								
	Expected credit loss (a	after 1 January 2019)					Stage 2						
	Stage 1	arter i January 2016)		(2 938)	_		Balance as at the beginning of the year Net movement	395 717	2 001 88	1 186 2 519	6 532 (1 464)	9 052 2 703	19 166 4 563
	Stage 2			(23 704)	-		Originated impairments raised	1	3	44	32	3 120	3 200
	Stage 3			(3 948)	-		Subsequent changes in expected credit los		84	2 577	(1 548)	(1 354)	514
							Transfers from stage 1	(39)	3	(95)	59	(622)	(694)
		ances for loans and advan	ces before January 2018		(5.430)		Transfers from stage 3	-	(2)	(7)	(7)	1 684	1 668
	Specific impairment allow Portfolio impairment allo			-	(5 178) (16 059)		Derecognised including write offs Other movements		-	-	(25)	(125)	(125)
	Net loans and advances	Jwances		387 343	330 409		Balance at the end of the year	1 1 1 2	2 089	3 705	5 043	11 755	23 704
5.1	Comprising:						Stage 3	207	277	1 46 4	2 5 2 4	2.075	6 5 47
	Gross loans and advance	S		417 933	351 646		Balance as at the beginning of the year Net movement	207 (46)	277 473	1 464 253	2 524 (74)	2 075 (1 970)	6 547 (1 364)
	Expected credit loss	f		(30 590)	-		Originated impairments raised	-	-		-	-	-
	Credit impairments be Net loans and advance			387 343	(21 237) 330 409		Subsequent changes in expected credit los		466	489	(88)	(262)	553
	Net loans and advance	- 3		567 545	530 405		Transfers from stage 1	6	5	36	237	-	284
							Transfers from stage 2 After write off recoveries	-	2	7 (279)	7 (230)	(1 684) (24)	(1 668) (533)
	Maturity analysis						Write offs	(13)	(36)	(496)	(350)	24	(871)
		based on the remaining p	eriods to contractual				Other movements	11	-	22	(268)	(129)	(364)
	maturity from period end Redeemable on demand			199 112	183 465		Balance at the end of the year	159	714	1 243	1 832	-	3 948
	Maturing within 1 month			7 949	6 619	5.5	Credit impairments for loans and advan	ces to custor	ners				
	Maturing after 1 month			91 088	71 950		A reconciliation of the allowance for impair			ances to custom	iers by class:		
	Maturing after 12 month	hs		119 784	89 612								
	Gross loans and advan	ices		417 933	351 646						Medium	Commercial	
								Home	Finance		term	property	
		31 December	31 December	31 December	31 December			loans	leases	Overdrafts	loans	loans	Total
		2018	2018	2017	2017			USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
		USD'000	%	USD'000	%		Year ended 31 December 2017						
5.2	Sectoral analysis-indu	stry					Non-performing loans						
	Individuals	56 386	13%	83 536	24%		Balance as at the beginning of the year	69	359	6 832	2 122	-	9 382
	Agriculture	105 838	25%	78 744	22%		Impaired loans written off Net impairment charge for the year	(12) 136	(207) 124	(2 587) (651)	(2 141) 1 134	-	(4 947) 743
	Wholesale distribution	85 814	21%	65 874	19%		Balance as at end of the year	193	276	3 594	1 1 1 1 5	-	5 178
	Other services	34 161	8%	45 168	13%								
	Manufacturing Mining	79 391 23 128	19% 6%	40 050 23 599	11% 7%		Performing loans	222	1 222	0 71 5	4 5 4 5		14 602
	Construction	21 583	6%	9 750	3%		Balance as at the beginning of the year Net impairment charge for the year	229 45	1 232 171	8 716 (631)	4 516 1 687	- 94	14 693 1 366
	Transport	10 179	2%	3 975	1%		Balance as at end of the year	274	1 403	8 085	6 203	94	16 059
	Communications	1 453	0%	398	0%								
	Finance		0%	552	0%		Total (performing and non-performing lo	ans) 467	1 679	11 679	7 318	94	21 237
		417 933	100%	351 646	100%						31 Decemb	ber 31	December
												18	2017
				31 December	31 December						USD'0	00	USD'000
				2018	2017	E.C.	Credit impairment charges for the	anded 21 P	combox 2010	,			
				USD'000	USD'000	5.6	Credit impairment charges for the year Credit impairment charges raised/ (rec			,			
5.3	Finance leases						Specific impairments					-	6 371
		alment sale and finance le	ases	34 896	30 543		Portfolio impairments Net expected credit loss raised and releas	od on financi	al invortmont	c (note / 1 /)	5 1	-	1 366

	2018 USD'000	2017 USD'000
Finance leases		
Gross investment in instalment sale and finance leases	34 896	30 543
Receivable within 1 month	6 517	4 027
Receivable after 1 month but within 6 months	12 782	7 836
Received after 6 months but within 12 months	6 792	5 956
Receivable between 1 to 5 years	8 805	12 724
Unearned finance charges	(2 576)	(2 753)
Net investment in finance leases	32 320	27 790
Maturity analysis		
Receivable within 1 month	6 455	3 952
Receivable after 1 month but within 6 months	11 481	7 101
Receivable after 6 months but within 12 months	6 202	5 112
1 - 5 years	8 182	11 625
	32 320	27 790

Net expected credit loss raised and released on financial investments (note 4.1.4)



5 112

5 112

Net expected credit loss raised and released on balances with other banks (note 2)	(443)	-
Stage 1	(443)	-
Stage 2	-	-
Stage 3	-	-
Net expected credit loss raised and released on loans and advances (note 5.4)	6 888	-
Stage 1	(2 198)	-
Stage 2	4 563	-
Stage 3	4 523	-
Net expected credit loss raised and released on off- balance sheet		
exposures (note 11.2.3)	(52)	-
Stage 1	(155)	-
Stage 2	103	-
Stage 3	_	_
Recoveries on loans and advances	(5 887)	(5 628)
Total credit impairment charges (on and off-balance sheet)	5 618	2 109

Stage 1

Stage 2

Stage 3





Stanbic Bank offers Household Contents Insurance against: Flooding, Theft, Fire, Lightning, Accident damages, Gas explosion and Laundry theft.

#### Registered Commercial Bank. Member of the Deposit Protection Corporati

## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

per	The following table presents the Bank's assets and liabilities that are measured at fair value at 31 December 2018.

		31 December 2018 USD'000	31 December 2017 USD'000
5.7	Sectoral analysis of impairment for non-performing loans – industry		
	Agriculture	63	68
	Manufacturing	574	2 087
	Individual	1 015	1 730
	Transport	406	129
	Other services	184	212
	Mining	-	263
	Distribution	369	648
	Communication	-	-
	Construction	67	41
		2 678	5 178
6	Share capital		
6.1	Authorised share capital		
	500 000 ordinary shares with a nominal value of USD1 each	500	500
6.2	Issued share capital		
0.2	260 000 ordinary shares with a nominal value of USD1 each	260	260
	Unissued shares		
	240 000 (2017:240 000) ordinary shares with a nominal value of USD1 each		
	of which 240 000 (2017:240 000) are under the general authority of the directors.		
7	Share premium and reserves		
7.1	Share premium		
	Share premium on issue of shares	10 790	10 790
7.2	Reserves		
	Non-distributable reserve	3 354	3 354
	Statutory credit impairment reserve	-	818
	Fair value through other comprehensive income	1 225	-
	Available for sale reserve	-	141
	Share-based payments reserve	681	510
	Retained earnings	149 465	121 792
		154 725	126 615
8	Deposits and current accounts		
	Deposits from other banks	3 565	12 626
	Deposits from customers	1 508 053	1 195 142
	Current accounts	1 322 670	1 000 380
	Call deposits	175 868	183 515
	Term deposits	479	369
	Savings accounts	9 036	10 878
	Deposits and current accounts	1 511 618	1 207 768
	Current	1 511 364	1 207 551
	Non-current	254	217
	Non concile	2.34	

#### 9 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	Held for trading USD'000	At fair value through profit or loss default USD'000	Fair value through OCI USD'000	Amortised cost USD'000	Total carrying amount USD'000	Fair value USD'000
31 December 2018						
Financial assets						
Cash and cash equivalents	-	27 808	-	904 746	932 554	932554
Derivative assets	17	-	-	-	17	17
Financial investments	-	-	-	326 981	326 981	326 981
Investment securities	-	-	2 264	-	2 264	2 264
Loans and advances to customers	-	-	-	387 343	387 343	387 343
Other assets	-	-	-	23 981	23 981	23 981
	17	27 808	2 264	1 643 051	1 673 140	1 673 140
Financial liabilities						
Derivative liabilities	7	-	-	-	7	7
Deposits from other banks	-	-	-	3 565	3 565	3 565
Deposits from customers	-	-	-	1 508 053	1 508 053	1 508 053
Other liabilities	-	-	-	56 044	56 044	56 044
	7	-	-	1 567 662	1 567 669	1 567 669

						Financial instruments		
	At fair					measured at	Total	
Held for	value through	Held to	Loans and	Available-	Equity	amortised	carrying	
trading	profit or loss	maturity	receivables	for-sale	investments	costs	amount	Fair value
USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000

21	Doco	mhor	2017	

Assets	Note	Fair values USD'000	Level 1 USD'000	Level 2 USD'000	Level 3 USD'000	Valuation techniques and input
Financial assets held for trading						
Derivative assets						
<ul> <li>Foreign exchange contracts</li> </ul>	3	17	-	17	-	Discounted cash flows
Fair value through OCI						
Investment securities	4.2	2 264	-	-	2 264	Discounted cash flows
Investment property		26 963	-	-	26 963	Sales comparison method, market rentals and yields
Freehold property		38 939	-	-	38 939	Sales comparison method, market rentals and yields
Total assets		68 183	-	17	68 166	
Liabilities						
Financial liabilities held for trading						
Derivative liabilities						
<ul> <li>Foreign exchange contracts</li> </ul>	3	7	-	7	-	Discounted cash flows

- Foreign exchange contracts <u>3</u> / - / - Discounted cash fi Total liabilities 7 - 7 -

The following table presents the Bank's assets and liabilities that are measured at fair value at 31 December 2017.

Assets	Note	Fair values USD'000	Level 1 USD'000	Level 2 USD'000	Level 3 USD'000	Valuation techniques and input
Financial assets held for trading						
Derivative assets						
<ul> <li>Foreign exchange contracts</li> </ul>	3	101	-	101	-	Discounted cash flows
Available-for-sale financial assets						
Financial assets available for sale	4.1	237 403	-	-	237 403	Discounted cash flows
Investment property		21 128	-	-	21 1 28	Sales comparison method,
						market rentals and yields
Freehold property		24 732	-	-	24 7 32	Sales comparison method,
						market rentals and yields
Total assets		283 364	-	101	283 263	
Total assets		283 364	-	101	283 263	
Liabilities						
Financial liabilities held for trading						
Derivative liabilities						

 - Foreign exchange contracts
 3
 6
 6
 Discounted cash flows

 Total liabilities
 6
 6
 6

The following table shows a reconciliation from the beginning balances to the ending balances for fair value measurements in level 3 of the fair value hierarchy:

	20	18		2017			
Reconciliation of level 3 items	Investment	Freehold	Total	Investment	Freehold	Total	
	property	property	assets	property	property	assets	
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	
Balance at 1 January	21 128	24 732	45 860	5 964	17 247	23 211	
Additions	5 835	1 076	6 911	9 7 3 2	1 650	11 382	
Transfers into level 3	-	237	237	6 457	7 648	14 105	
Transfers out of level 3	-	-	-	(1 050)	-	(1 050)	
Gains or losses for the period							
Included in profit or loss	-	-	-	25	(1 220)	(1 195)	
Recognised in other comprehensive income		-	-	-	(593)	(593)	
Balance at 31 December	26 963	26 045	53 008	21 128	24 732	45 860	

Reconciliation of level 3 items	2018 Financial assets available a	2017 Financial ssets available	2018 Investment	2017 Investment
	for sale	for sale	securities	securities
Balance at 1 January	-	82 945	1 001	516
Additions	-	234 991	99	-
Transfers into level 3	-	-	-	-
Transfers out of level 3	-	(88 003)	-	-
Gains or losses for the period				
Included in profit or loss	-	7 546	-	-
Recognised in other comprehensive income	-	(76)	1 164	-
Balance at 31 December	-	237 403	2 264	516

The table below shows the fair value of financial instruments not measured at fair value as at 31 December 2018:

Assets	Note	Fair values USD'000	Level 1 USD'000	Level 2 USD'000	Level 3 USD'000
Financial assets measured at amortised cost					
Cash and cash equivalents	2	932 554	932 554	-	-
Financial investments		341 620	-	-	341 620
Loans and advances to customers	5.1	387 343	-	-	387 343
Other assets		23 981	-	-	23 981
Total assets		1 685 498	932 554	-	752 944

Liabilities Financial liabilities measured at amortised cost

31 December 2017									
Financial assets									
Cash and cash equivalents	-	-	-	-	-	-	729 667	729 667	729 66
Derivative assets	101	-	-	-	-	-	-	101	10
Financial investments	-	-	-	-	237 403	-	-	237 403	237 40
Investments securities	-	-	-	-	-	516	-	516	51
Loans and advances to customers	-	-	-	330 409	-	-	-	330 409	330 40
Other assets	-	-	-	13 570	-	-	-	13 570	13 57
	101	-	-	343 979	237 403	516	729 667	1 311 666	1 311 66
Financial liabilities									
Derivative liabilities	6	-	-	-	-	-	-	6	
Deposits from other banks	-	-	-	-	-	-	12 626	12 626	12 62
Deposits from customers	-	-	-	-	-	-	1 195 142	1 195 142	1 195 14
Other liabilities	-	-	-	-	-	-	46 456	46 456	46 45
	6	-	-	-	-	-	1 254 224	1 254 230	1 254 23

#### 10 Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as
  prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

Deposits from other banks	8	3 565	3 565	-	-
Deposits from customers	8	1 508 053	1 507 574	479	-
Other liabilities		56 044	-	-	56 044
Total liabilities		1 567 662	1 511 139	479	56 044

The table below shows the fair value of financial instruments not measured at fair value as at 31 December 2017:

Assets	Note	Fair values USD'000	Level 1 USD'000	Level 2 USD'000	Level 3 USD'000
Financial assets measured at amortised cost					
Cash and cash equivalents	2	729 667	729 667	-	
Investment securities		516	-	-	51
Loans and advances to customers	5.1	330 409	-	-	330 40
Other assets		13 570	-	-	13 57
Total assets		1 074 162	729 667	-	344 49
Liabilities					
Financial liabilities measured at amortised cost					
Deposits from other banks	8	12 626	12 626	-	
Deposits from customers	8	1 195 142	1 194 773	369	
Other liabilities		46 456	-	-	46 45
Total liabilities		1 254 224	1 207 399	369	46 45



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## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

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#### Contingent liabilities and commitments 11

#### 11.1 Letters of credit and guarantees

The Bank had written letters of credit and quarantees amounting to USD52.4 million as at 31 December 2018 (2017: USD16 million). The amount of these letters of credit and guarantees represents the Bank's maximum exposure and no material losses are anticipated from these transactions

		31 December 2018 USD'000	31 December 2017 USD'000
11.2	Commitments As at 31 December 2018 the contractual amounts of the Bank's commitments that commits it to engage in capital expenditure or to extend credit to its customers were as follows:		
	Capital commitments		
	Capital expenditure authorised but not yet contracted	18 233	14 463
	Capital expenditure authorised and contracted	-	-
		18 233	14 463
	The expenditure will be funded from internal resources.		
	Loan commitments	95 395	32 664

#### 11.2.3 IFRS 9 impairments on off balance sheet items

	Letters of credit USD'000	Guarantees USD'000	Loan commitments USD'000	Total USD'000
31 December 2018				
Stage 1				
Balance at the beginning of the year (IFRS 9 transitional adjustment)	32	90	361	483
Net movement	30	(20)	(165)	(155)
Originated impairments raised	28	40	136	204
Subsequent changes in expected credit losses	3	(66)	(111)	(174)
Transfer to stage 2	-	8	-	8
Derecognised including write offs	(1)	(2)	(190)	(193)
Balance at the end of the period	62	70	196	328
Stage 2				
Balance at the beginning of the year (IFRS 9 transitional adjustment)	3	10	97	110
Net movement	(2)	(2)	107	103
Originated impairments raised	1	5	77	83
Subsequent changes in expected credit losses	-	2	106	108
Transfer to stage 2	-	(8)	-	(8)
Derecognised including write offs	(3)	(1)	(76)	(80)
Balance at the end of the period	1	8	204	213
Total expected credit loss stage 1 and 2 (note 5.6)	28	(22)	(58)	(52)
Total transitional ECL stage 1 and 2 (note 1.1)	35	100	458	593
Total ECL balance at 31 December 2018	63	78	400	541

		31 December 2018 USD'000	31 December 2017 USD'000
12	Directors' emoluments and key management compensation		
	Non-executive directors' emoluments		
	Emoluments of directors in respect of services rendered (included in operating expenses):		
	As directors of the company	302	272
	Key management compensation		
	Key management includes executive directors and other members of the		
	Bank's executive committee- included in staff costs		
	Short term employee benefits	3 881	3 839
	Other long term benefits	454	51
	Post employment benefits	316	188
		4 651	4 078

#### 13 **Related party disclosures**

13.1 **Controlling entity** 

Total

The Bank is a wholly owned subsidiary of the Standard Bank Group Limited. The Standard Bank Group Limited is also a shareholder in various banks outside Zimbabwe. Stanbic Bank Zimbabwe Limited does banking business with banks and insurance companies owned by the Standard Bank Group, all of which are undertaken on arms length.

		31 December 2018 USD'000	31 December 2017 USD'000
13.1.1	Amounts due from related parties:		
13.1.1. (	a) Related through common shareholding		
	Stanbic Bank Botswana Limited	1 058	388
	Stanbic Bank Malawi	8	-
	Stanbic Bank Kenya Limited	8	3
	Stanbic Bank Zambia Limited	2	30
	Standard Bank South Africa Limited	6 243	15 168
		7 319	15 589

The above list of financial institutions are related parties to Stanbic Bank Zimbabwe because they are subsidiaries of the Standard Bank no more favourable than those arranged with customers. The balances are unsecured and no guarantees have been received and cash consideration is not provided in settlement

#### Capital management

The Bank's capital management framework is designed to ensure that the Bank is capitalised in a manner consistent with the Bank's risk profile, regulatory standards and economic capital standards. The Bank holds capital in excess of the minimum requirements to achieve the target capital adequacy ratios set by management and regulators.

#### The Bank's objectives when managing capital are to:

- comply with the capital requirements set by the banking regulators; safeguard the Bank's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits
- to customers and other stakeholders, and; maintain a strong capital base to support the development of its business.

Capital adequacy and the use of regulatory capital are monitored daily by the Bank's management, employing techniques based on guidelines developed by the Basel Committee as implemented by the Reserve Bank of Zimbabwe for supervisory purposes. The Reserve Bank of Zimbabwe requires each bank to maintain a minimum capital adequacy ratio of 12%. The table below summarises the composition of regulatory capital and the Bank's capital adequacy ratio:

#### Capital adequacy

	31 December 2018 USD'000	31 December 2017 USD'000
Ordinary paid up share capital	260	260
Share premium	10 790	10 790
Retained earnings	149 465	121 792
Market and operational risk	(8 766)	(8 1 3 4)
Reserves	3 113	2 676
Tier 1 capital	154 862	127 384
Revaluation reserve	2 147	2 147
General provisions (limited to 1.25% of risk weighted assets)	8 929	7 252
Tier 2 capital	11 076	9 399
Market risk	1 419	2 106
Operational risk	7 346	6 028
Tier 3 capital	8 765	8 134
	0705	0154
Total Tier 1 and 2 capital	165 938	136 784
Tier 3	8 765	8 1 3 4
Total capital base	174 703	144 918
Risk weighted assets ("RWAs")	604 743	478 477
Operational risk equivalent assets	91 827	75 350
Market risk equivalent assets	17 742	26 320
Total risk weighted assets ("RWAs")	714 312	580 147
Tion 1 and in the	2201	2201
Tier 1 capital ratio	22%	22%
Tier 1 and 2 capital ratio Tier 1, 2 and Tier 3 capital ratio	23% 24%	24% 25%
Capital adequacy ratio excluding market and operational risk weighted assets	24%	25%
Capital adequacy ratio excluding market and operational risk weighted assets	24%	25%

#### **Custodial services**

15

16

17

620

538

The Bank provides custodial trust services to individuals and institutions by holding assets (mainly share certificates) on behalf of customers. As at 31 December 2018, funds under custody amounted to USD3.9 billion (2017: USD2.2 billion) and fee income amounting to USD4.5 million (2017: USD 2.6 million) had been received in return for these services.

#### **Dividend declaration**

On account of the intensifying foreign currency shortages in the market coupled with the adverse impact of the IFRS 9 Financial Instruments financial reporting standard which became effective on 1 January 2018, no dividend has been proposed for the year ended 31 December 2018.

#### **Events after reporting date**

In the Monetary Policy Statement ("MPS") which was issued on 20 February 2019, the Reserve Bank of Zimbabwe ("RBZ") announced a new currency called the RTGS Dollar (RTGS\$) which became part of the multi- currency system used in Zimbabwe. The existing RTGS balances, bond notes and coins in circulation were denominated as RTGS Dollar. The RTGS Dollars were to be used by all entities and individuals in Zimbabwe for the purposes of pricing of goods and services, record debts, accounting and settlement of domestic transactions. The use of RTGS Dollars for domestic transactions was expected to eliminate the existence of the multi-tier pricing system and charging of goods and services in foreign currency within the domestic economy. An Exchange Control Directive RU 28 of 2019 was issued on 22 February 2019 introducing an interbank foreign exchange market to formalise the trading of RTGS balances and bond notes with USD and other currencies on a willing-buyer willing-seller basis through banks and bureaux de change. The exchange rate between the RTGS\$ and the USD initially traded at 1:2.5 from the previous rate of 1:1. On 22 February, Statutory Instrument ("SI") 33 of 2019 was introduced which, for accounting and other purposes, deemed all assets and liabilities that were valued in USD immediately before the 22nd of February 2019 to be valued in RTGS Dollars at a rate of 1:1.

The Bank has analysed the elements of the statement of financial position in three categories namely: Monetary Assets and Liabilities 17.1 (Nostro FCA USD), Monetary Assets and Liabilities (RTGS Dollar) and Non-Monetary Assets and Liabilities (whose underlying values or amounts are denominated in USD). The below table shows the outcome of the sensitivity analysis of our statement of financial position using different hypothetical exchange rates between the RTGS\$ and USD as at 31 December 2018.

	Compone	Components of reported amounts			Sensitivity Analysis			
а	Monetary ssets/liabilities	Monetary assets/	Non-Monetary assets/	Total	Total	Total	Total	
	Nostro FCA USD'000	liabilities RTGS\$'000	liabilities USD'000	USD'000 @1:1	RTGS\$'000 @1:2.5	RTGS\$'000 @1:3	RTGS\$'000 @1:4	
Element								
Cash and cash equivalents	76 828	855 726	-	932 554	1 047 796	1 086 209	1 163 037	
Derivative assets	17	-	-	17	43	51	68	
Financial investments	-	326 981	-	326 981	326 981	326 981	326 981	
nvestment securities	-	2 264	-	2 264	2 264	2 264	2 264	
oans and advances to customers	-	387 343	-	387 343	387 343	387 343	387 343	
Other assets	9 508	15 806	562	25 876	40 138	44 892	54 400	
ntangible assets	-	-	28 293	28 293	70 733	84 879	113 172	
nvestment property	-	-	26 963	26 963	67 408	80 889	107 852	
Property and equipment	-	-	38 939	38 939	97 348	116 817	155 756	
Total assets	86 353	1 588 120	94 757	1 769 230	2 040 054	2 130 325	2 310 873	
Shareholder's equity	-	-	-	165 775	271 056	306 146	376 333	
Derivative liabilities	7	-	-	7	18	21	28	
Current income and deferred tax liabilitie	5 -	2 211	-	2 211	2 211	2 211	2 211	
Deposits and current accounts	96 811	1 414 807	-	1 511 618	1 656 834	1 705 240	1 802 050	
Other liabilities	13 544	76 075	-	89 619	109 935	116 707	130 251	
Fotal equity and liabilities	110 362	1 493 093	-	1 769 230	2 040 054	2 130 325	2 310 873	

		31 December 2018 USD'000	31 December 2017 USD'000
13.1.1. (	b)Related through shareholding in the parent company		
	Industrial and Commercial Bank of China	38	40
13.1.2	Transactions		
	Interest income from:		
	Standard Bank South Africa Limited	15	50
13.1.3	Group recharges	6 864	5 147
13.2	Loans and advances and deposits with related		
	parties-related through common directorship		
	Loans and advances		
	Total	1 332	1 370
	Deposits		

The following key assumptions were made in the preparation of the above sensitivity analysis:

The interbank foreign currency exchange rate will continue to be a floating rate influenced by the forces of demand and supply of foreign currency in the market. As demand for foreign currency continues to increase and liquidity in the market remains constrained. the RTGS\$ might weaken to 1USD:3 RTGS\$ and further depreciate to 1USD:4RTGS\$ in the medium-term period. The amounts presented in the above table might not reflect the opening balances in RTGS\$ going forward.

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## ABRIDGED AUDITED FINANCIAL RESULTS FOR THE YEAR ENDED 31 DECEMBER 2018

#### 18 External Credit Ratings

The Bank's external credit ratings as determined by the Global Credit Rating Company ("GCR") for the past four years are summarised below:

Rating scale	2017	2016	2015	2014
Long term	AA-	AA-	AA-	AA-

#### 19 CAMELS RATINGS

The Reserve Bank of Zimbabwe ("RBZ") conducted a full scope onsite examination from 28 July to 20 August 2014 and the Bank achieved the highest possible rating i.e. a CAMELS rating of 1. The CAMELS rating uses a rating scale of 1-5 where 1 is strong, 2 is satisfactory, 3 is fair, 4 is weak and 5 is critical. Hence according to these results, the Bank maintained its strong position as measured by the CAMELS rating.

#### 20 RISK ASSESSMENT SYSTEM ("RAS")

The most recent RAS ratings risk matrix assigned by the Reserve Bank of Zimbabwe is summarised in the table below:

#### SUMMARY RAS - RATINGS

RAS COMPONENT	JULY 2014
Overall Inherent Risk	Low
Overall Risk Management System	Strong
Overall Composite Risk	Low
Direction of Overall Composite Risk	Stable

#### 20.1 SUMMARY RISK MATRIX FORMAT

Type of Risk	Level of inherent risk	Adequacy of risk management systems	Overall composite risk	Direction of overall composite risk
Credit	Moderate	Acceptable	Moderate	Stable
Liquidity	Low	Strong	Low	Stable
Interest Rate	Low	Strong	Low	Stable
Foreign exchange	Low	Strong	Low	Stable
Operational risk	Moderate	Strong	Moderate	Stable
Legal & Compliance	Moderate	Acceptable	Moderate	Stable
Strategic risk	Low	Strong	Low	Stable
Reputation	Low	Strong	Low	Stable
Overall	Acceptable	Acceptable	Moderate	Stable

20.2 KEY

Low -reflects a lower than average probability of an adverse impact on a banking institution's capital and earnings. Losses in afunctional area with low inherent risk would have little negative impact on the banking institution's overall financial condition.

Moderate - Could reasonably be expected to result in a loss which could be absorbed by a banking institution in the normal course of business.

High – reflects a higher than average probability of potential loss. High inherent risk could reasonably be expected to result in significant and harmful loss to the banking institution.

#### Adequacy of Risk Management Systems

Weak – risk management systems are inadequate or inappropriate given the size, complexity and risk profile of the banking institution. Institution's risk management systems are lacking in important risk profile of the banking institution. Institution's risk management systems are lacking in important ways and therefore a cause of more than normal supervisory attention. The internal control systems will be lacking in important aspects particularly as indicated by continued control exceptions or by the failure to adhere to written policies and procedures.

Acceptable – management of risk is largely effective but lacking to some modest degree. While the institution might be having some minor risk management weaknesses, these have been recognised and are being addressed. Management information systems are generally adequate.

Strong – management effectively identifies and controls all types of risk posed by the relevant functional areas or per inherent risk. The board and senior management are active participants in managing risk and ensure appropriate polices and limits are put in place. The policies comprehensively define the bank's risk tolerance, responsibilities and accountabilities are effectively communicated.

#### **Overall Composite Risk**

Low – would be assigned to low inherent risk areas. Moderate risk areas may be assigned a low composite risk where internal controls and risk management systems are strong and effectively mitigate much of the risk.

**Moderate** – risk management systems appropriately mitigates inherent risk. For a given low risk area, significant weaknesses in the risk management systems may result in a moderate composite risk assessment. On the other hand, a strong risk management system may reduce the risk so that any potential financial loss from the activity would have only a moderate negative impact on the financial condition of the organisation.

**High** – risk management systems do not significantly mitigate the high inherent risk. Thus, the activity could potentially result in a financial loss that would have a significant impact on the bank's overall condition.

#### Direction of Overall Composite risk

Increasing – based on the current information, risk is expected to increase in the next 12 months. Decreasing – based on current information, risk is expected to decrease in the next 12 months. Stable – based on the current information, risk is expected to be stable in the next 12 months.

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